

# FINANCIAL FACT BOOK 2014

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[ 注記 ]

業績見通しには、現時点で入手可能な情報と当社の今後の計画等の将来予測が含まれています。国内外の経済事情、為替レート等不確実な要因の状況変化によって、実際の業績が見通しとは大きく異なる可能性があることをご承知おきください。

[ Notes ]:

These earnings forecasts include information that was currently available at the time and predictions of our company's future plans. Please be aware that actual results may differ greatly from these forecasts because of changes in uncertain factors such as international and domestic economic

2014年5月30日  
May 30, 2014

日本発条株式会社  
NHK Spring Co., Ltd.

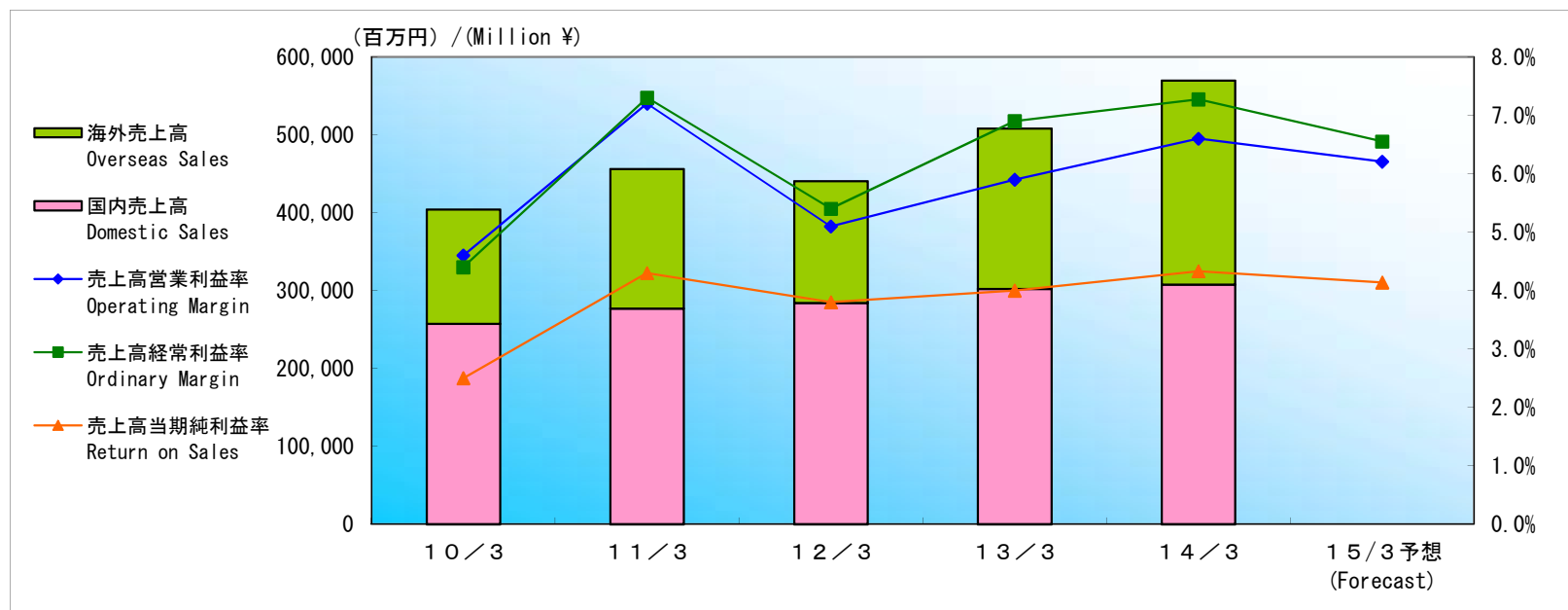
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# 経営成績

# Financial Data

## (1) 売上高

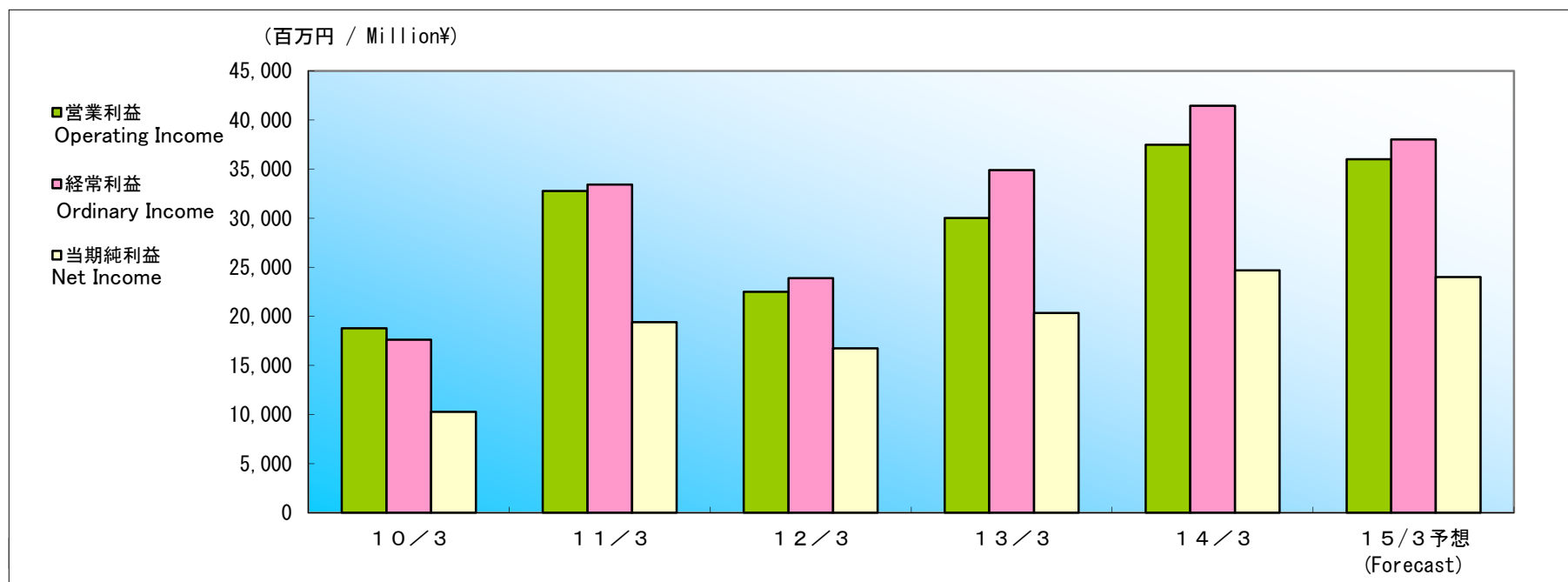
## Net Sales



		百万円 / Million ¥					
		10/3	11/3	12/3	13/3	14/3	15/3 予想 (Forecast)
売上高	Net Sales	404,143	456,198	440,752	507,985	569,711	580,000
前年比	Year-over-Year	(8.3%)	12.9%	(3.4%)	15.3%	12.2%	1.8%
国内売上高	Domestic Sales	257,303	276,816	284,219	302,268	307,936	-
前年比	Year-over-Year	(7.4%)	7.6%	2.7%	6.4%	1.9%	-
海外売上高	Overseas Sales	146,839	179,381	156,533	205,716	261,774	-
前年比	Year-over-Year	(10.0%)	22.2%	(12.7%)	31.4%	27.3%	-
売上高営業利益率	Operating Margin	4.6%	7.2%	5.1%	5.9%	6.6%	6.2%
売上高経常利益率	Ordinary Margin	4.4%	7.3%	5.4%	6.9%	7.3%	6.6%
売上高当期純利益率	Return on Sales	2.5%	4.3%	3.8%	4.0%	4.3%	4.1%

(2) 利益

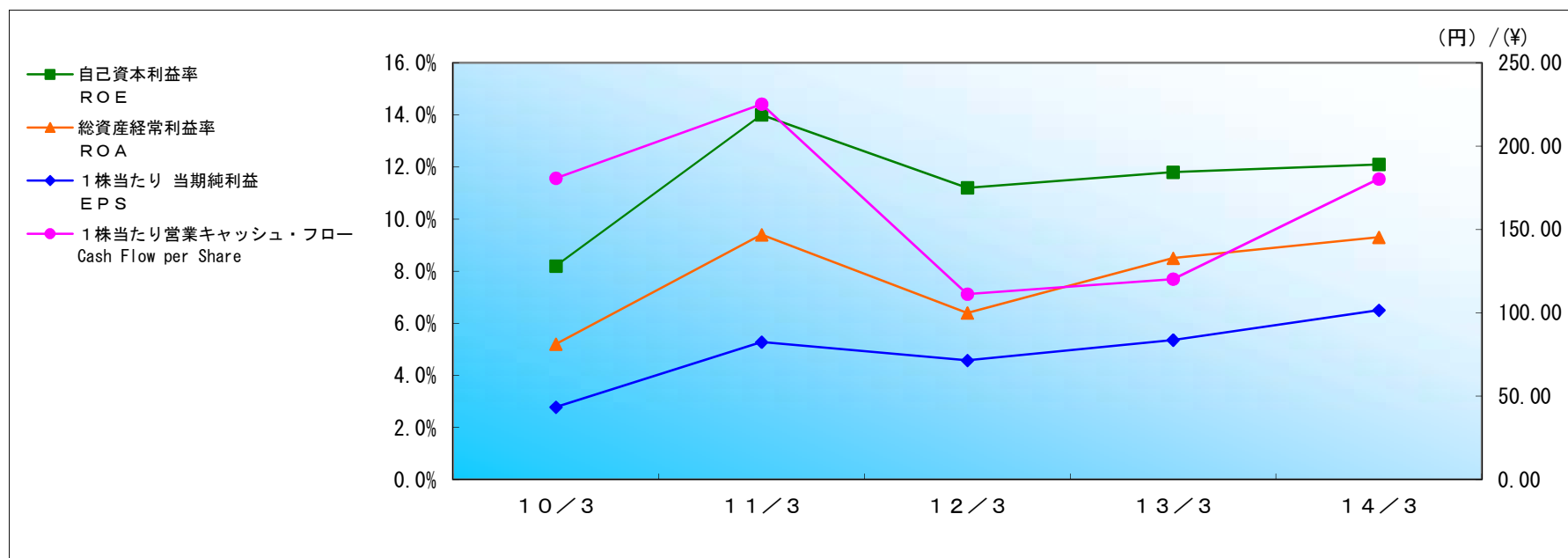
Income



		百万円 / Million¥					
		10/3	11/3	12/3	13/3	14/3	15/3 予想 (Forecast)
営業利益	Operating Income	18,785	32,757	22,493	30,020	37,480	36,000
前年比	Year-over-Year	79.6%	74.4%	(31.3%)	33.5%	24.8%	(3.9%)
経常利益	Ordinary Income	17,631	33,407	23,884	34,907	41,436	38,000
前年比	Year-over-Year	36.4%	89.5%	(28.5%)	46.2%	18.7%	(8.3%)
当期純利益	Net Income	10,290	19,420	16,741	20,333	24,677	24,000
前年比	Year-over-Year	95.6%	88.7%	(13.8%)	21.5%	21.4%	(2.7%)

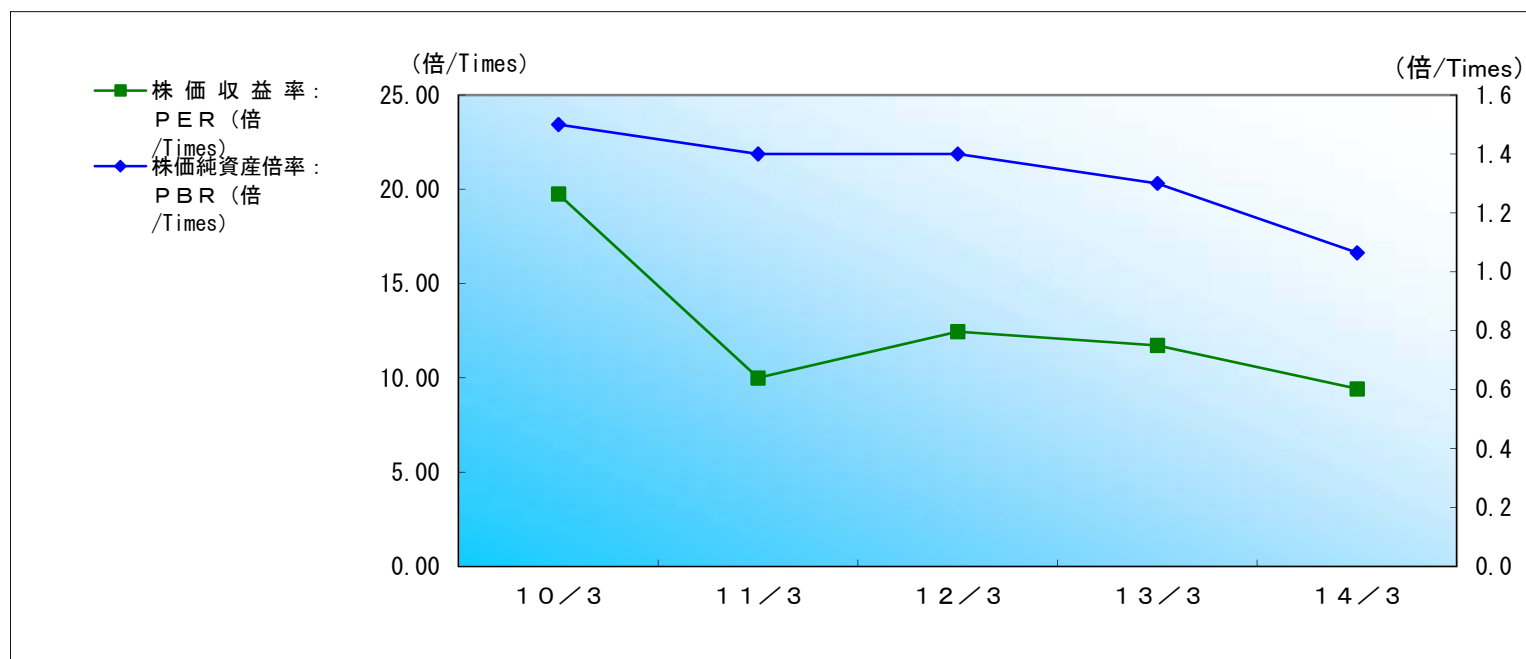
### (3) 収益性/ Profitability

#### ①自己資本利益率(ROE)、総資産経常利益率(ROA)、1株当たり当期純利益(EPS) 他



		(円)/(¥)					
		10/3	11/3	12/3	13/3	14/3	15/3 予想 (Forecast)
自己資本利益率	ROE	8.2%	14.0%	11.2%	11.8%	12.1%	-
総資産経常利益率	ROA	5.2%	9.4%	6.4%	8.5%	9.3%	-
1株当たり 当期純利益	EPS	43.45	82.44	71.47	83.70	101.60	98.81
1株当たり営業キャッシュ・フロー	Cash Flow per Share	180.75	225.24	111.27	120.29	180.32	-

② 株価収益率 (PER)、株価純資産倍率 (PBR)、株価営業キャッシュ・フロー倍率 (PCFR)



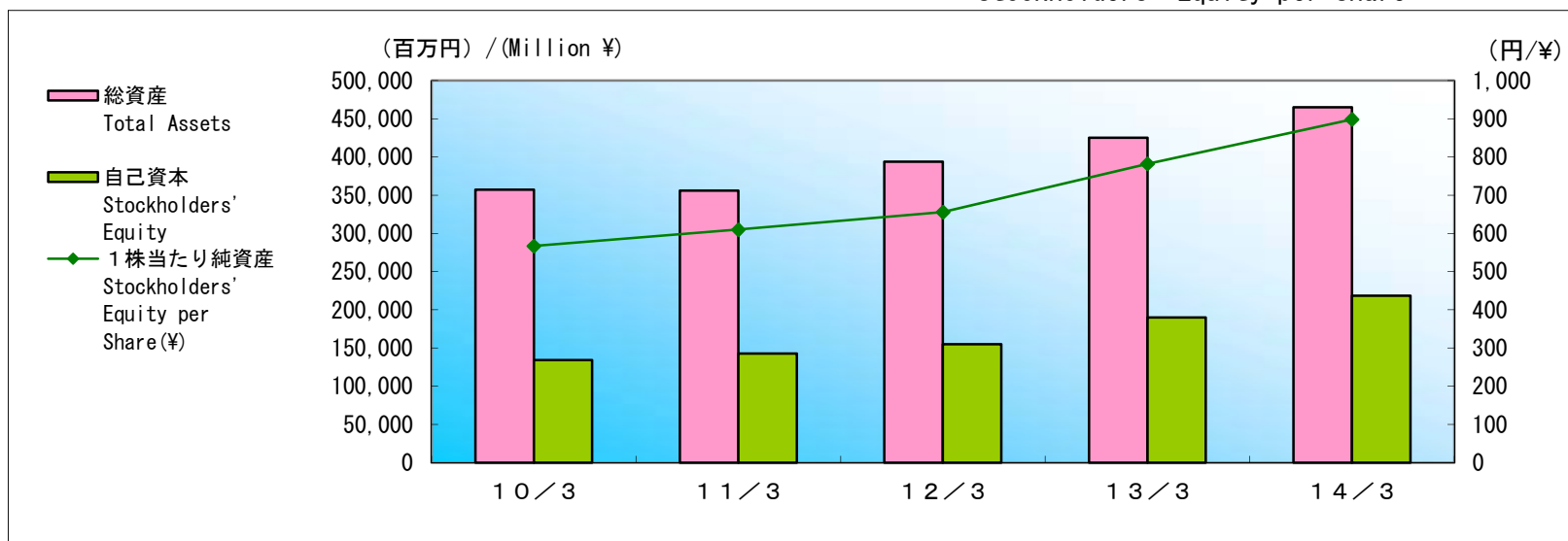
	10/3	11/3	12/3	13/3	14/3
期末日株価 (円) : Closing Share Price at Fiscal Year End (¥)	858	824	890	981	957
株価収益率 : PER (倍/Times)	19.75	10.00	12.45	11.72	9.42
株価営業キャッシュ・フロー倍率 (倍/Times) : Price Operating Cash Flow Ratio	4.7	3.7	8.0	8.2	5.3
株価純資産倍率 : PBR (倍/Times)	1.5	1.4	1.4	1.3	1.1

# 財政状態

# Financial Condition

(1) 総資産、自己資本、自己資本比率、1株当たり純資産

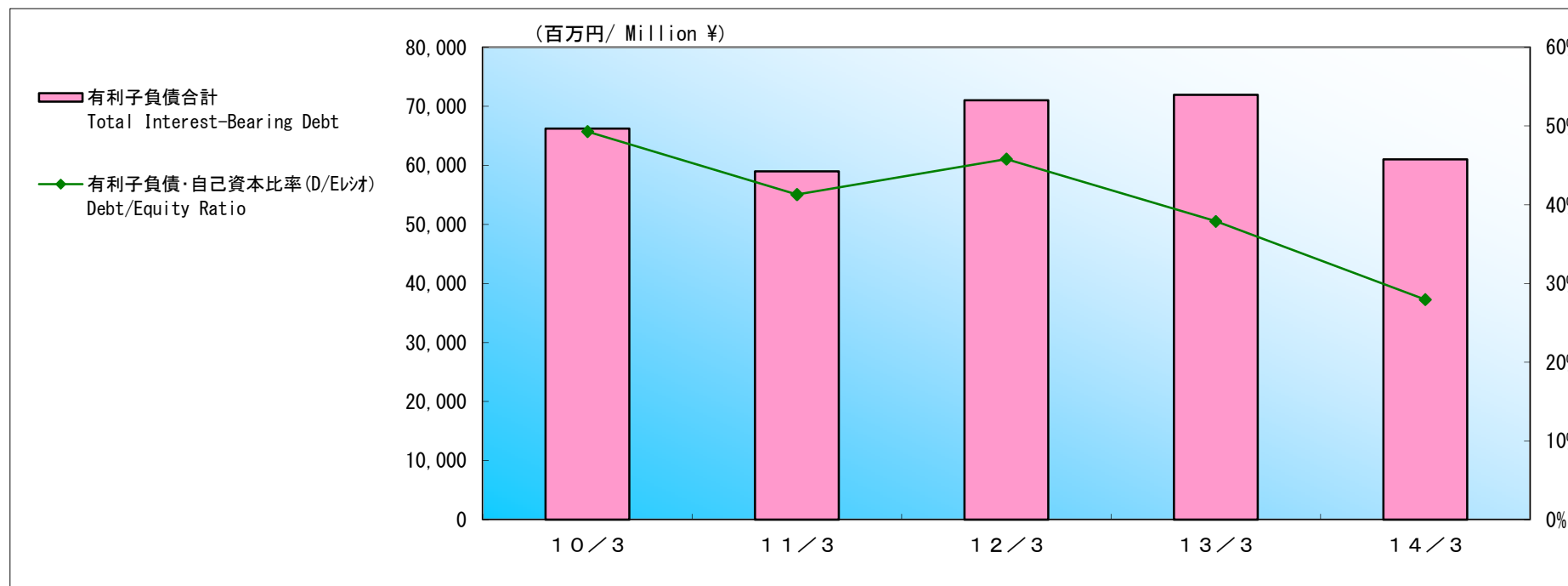
Total Assets, Stockholders' Equity, Stockholders' Equity Ratio, Stockholders' Equity per Share



		10/3	11/3	12/3	13/3	14/3
総資産	Total Assets	357,141	356,048	393,695	425,050	464,972
自己資本	Stockholders' Equity	134,242	142,804	154,911	190,000	218,269
自己資本比率	Stockholders' Equity to Total Assets Ratio	37.6%	40.1%	39.3%	44.7%	46.9%
1株当たり純資産	Stockholders' Equity per Share(¥)	567.01	610.07	655.86	782.23	898.62

## (2) 有利子負債、有利子負債・自己資本比率(D/Eレシオ)

## Interest-Bearing Debt, Debt/Equity Ratio

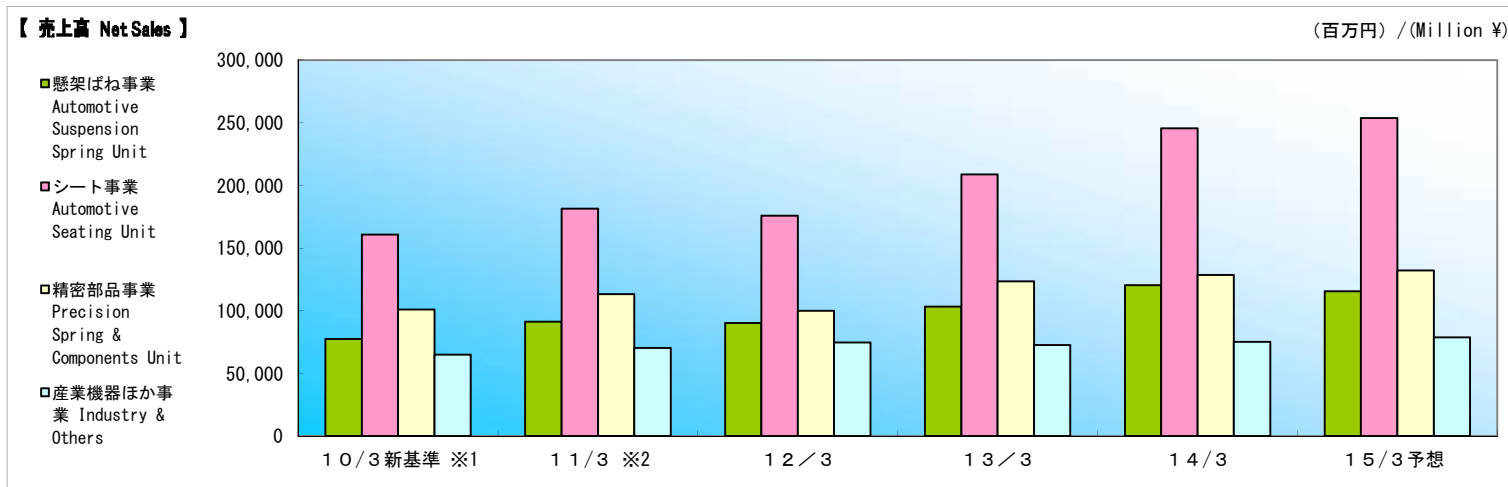


		百万円/ Million ¥				
		10/3	11/3	12/3	13/3	14/3
短期借入金	Short-Term Debt	20,073	19,512	25,077	26,646	29,245
長期借入金	Long-Term Debt	48,203	37,296	37,139	45,057	47,858
(うち一年以内返済)	(Due Within One Year)	(15,617)	(12,841)	(13,057)	(15,959)	(13,650)
内部取引の消去	Intersegment Sales	(5,050)	(10,845)	(17,213)	(29,745)	(46,089)
借入金合計	Total Borrowings	63,227	45,964	45,003	41,958	31,013
社債	Corporate Bond	-	10,000	20,000	20,000	20,000
コマーシャル・ペーパー	Commercial Paper	3,000	3,000	6,000	10,000	10,000
有利子負債合計	Total Interest-Bearing Debt	66,227	58,964	71,003	71,958	61,013
有利子負債・自己資本比率(D/Eレシオ)	Debt/Equity Ratio	49.3%	41.3%	45.8%	37.9%	28.0%
純有利子負債合計	Net interest-Bearing Debt	30,205	5,663	11,786	14,821	(1,242)

## セグメント情報

## Segment Information

### (1) 事業の種類別セグメント情報



		10/3 ※1	11/3 ※2	12/3	13/3	14/3	15/3 予想 (Forecast)
売上高 :	懸架ばね事業 Automotive Suspension Spring Unit	77,462	91,206	90,334	103,213	120,422	115,600
Net Sales	シート事業 Automotive Seating Unit	160,740	181,426	175,714	208,773	245,549	253,600
	精密部品事業 Precision Spring & Components Unit	101,073	113,306	99,961	123,373	128,620	132,100
	産業機器ほか事業 Industry & Others	64,866	70,259	74,742	72,625	75,118	78,700
	連結 Consolidated	404,143	456,198	440,752	507,985	569,711	580,000
セグメント利益 :	懸架ばね事業 Automotive Suspension Spring Unit	517	7,168	6,814	10,245	15,284	11,000
(営業利益)	シート事業 Automotive Seating Unit	6,539	9,842	8,134	13,543	12,615	13,300
Segment Profit (Operating Income)	精密部品事業 Precision Spring & Components Unit	9,252	11,818	3,508	2,919	5,597	6,900
	産業機器ほか事業 Industry & Others	2,475	3,927	4,036	3,312	3,982	4,800
	連結 Consolidated	18,785	32,757	22,493	30,020	37,480	36,000
	セグメント資産	懸架ばね事業 Automotive Suspension Spring Unit	68,665	61,956	73,151	71,655	81,696
Operating Income	シート事業 Automotive Seating Unit	91,151	85,016	97,311	98,135	107,031	-
	精密部品事業 Precision Spring & Components Unit	95,579	93,241	87,291	105,879	114,844	-
	産業機器ほか事業 Industry & Others	56,632	58,766	64,981	66,142	68,762	-
	調整額 Adjustment	45,112	57,067	70,959	83,236	92,637	-
	連結 Consolidated	357,141	356,048	393,695	425,050	464,972	-

※1 2010年度からセグメント区分を変更しております。2010年3月期の新セグメントの数字は、比較を可能にするため組み替えたもので、未監査の数字です。

※1 From FY 2010, the company have reviewed segment category. The figure for FY 2009 are restsed based on new segment category (unaudited).

※2 2011年度から全社費用等を各セグメントに配賦しております。2011年3月期の数字は、比較を可能にするため全社費用等を配賦したもので、未監査の数字です。

※2 From FY 2011, the company have allocated adjustment to each segment category. The figure for FY 2010 are restsed based on new allocation (unaudited).



## (2) 所在地別セグメント

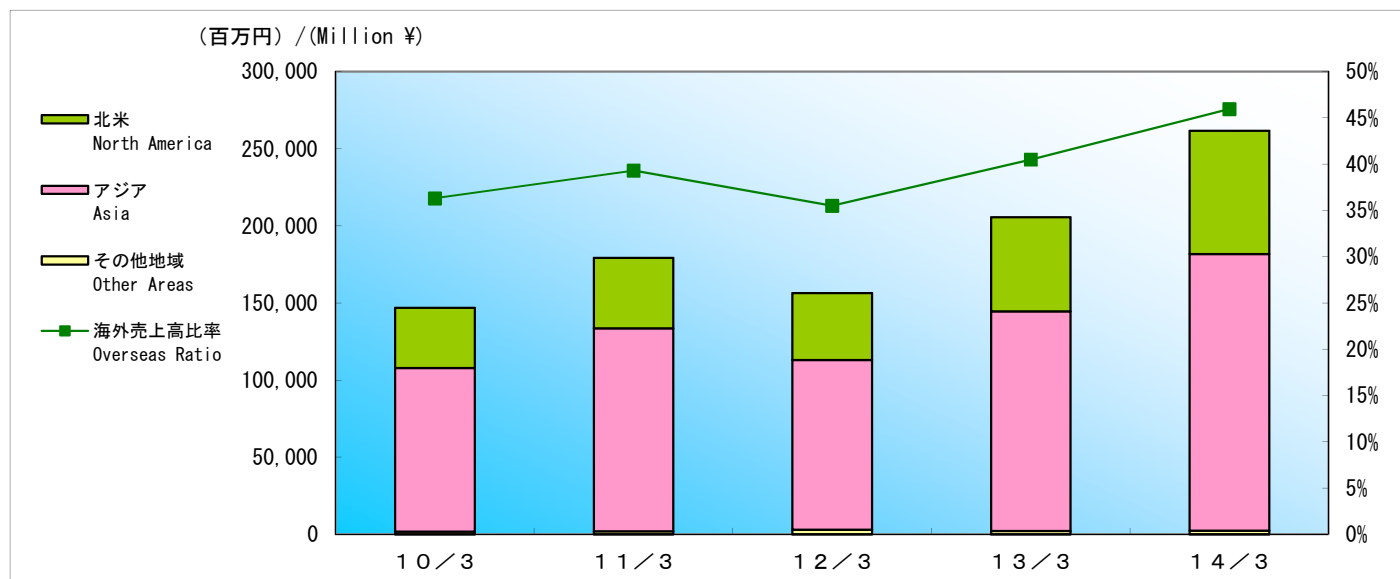
## Segment by Location

			百万円/ Million ¥					
			10/3	11/3	12/3	13/3	14/3	15/3 予想 (Forecast)
売上高 :	日本 :	Japan						
Net Sales	対外部顧客	For Customers	288,589	309,200	313,677	333,230	341,363	342,000
	セグメント間	Intersegment	15,814	17,444	20,376	15,670	18,514	19,200
	計	Total	304,403	326,645	334,054	348,901	359,878	361,200
	北米 :	North America						
	対外部顧客	For Customers	37,239	43,430	39,711	56,951	73,552	88,000
	セグメント間	Intersegment	259	259	276	320	371	400
	計	Total	37,498	43,690	39,988	57,272	73,924	88,400
	アジア :	Asia						
	対外部顧客	For Customers	78,313	103,567	87,363	117,803	154,795	150,000
	セグメント間	Intersegment	1,152	1,384	1,338	1,587	2,372	2,500
	計	Total	79,465	104,951	88,702	119,391	157,168	152,500
	消去	Intersegment Sales	(17,225)	(19,088)	(21,992)	(17,579)	(21,259)	(22,100)
	連結	Consolidated	404,143	456,198	440,752	507,985	569,711	580,000
営業利益 :	日本	Japan	9,708	17,678	15,809	17,930	22,392	19,700
Operating Income	北米	North America	622	1,657	383	2,084	2,253	4,600
	アジア	Asia	8,455	13,421	6,299	10,005	12,834	11,700
	連結	Consolidated	18,785	32,757	22,493	30,020	37,480	36,000
資産 :	日本	Japan	308,939	301,437	338,148	342,345	358,094	-
Assets	北米	North America	21,975	20,905	26,730	33,285	39,068	-
	アジア	Asia	64,362	72,562	64,900	88,892	117,508	-
	全社又は消去	Whole company or Eliminations	(38,136)	(38,856)	(36,084)	(39,472)	(49,699)	-
	連結	Consolidated	357,141	356,048	393,695	425,050	464,972	-

※2011年3月期、2012年3月期、2013年3月期及び2014年3月期の所在地別セグメントは比較を可能とするため記載しており未監査の数字です。

※Segment by location results for FY2010, FY2011, FY2012 and FY2013 which indicated in order to make comparison possible, was exempt from audit.

(3) 地域別売上高 Sales by Region

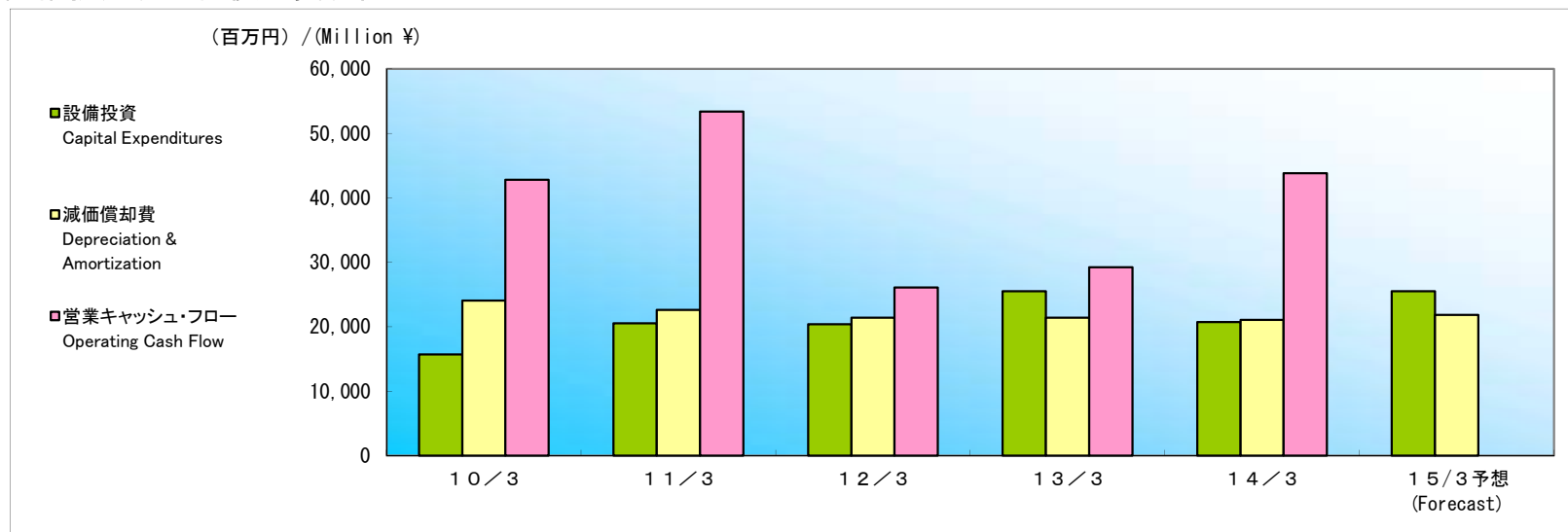


		百万円/ Million ¥					
		10/3	11/3	12/3	13/3	14/3	
北米	売上高	Net Sales	38,924	45,760	43,353	61,060	80,004
North America	構成比	Composition	9.6%	10.0%	9.8%	12.0%	14.0%
	前年比	Year-over-Year	(19.0%)	17.6%	(5.3%)	40.8%	31.0%
アジア	売上高	Net Sales	106,105	131,639	110,102	142,366	179,266
Asia	構成比	Composition	26.3%	28.9%	25.0%	28.0%	31.5%
	前年比	Year-over-Year	(4.9%)	24.0%	(16.4%)	29.3%	25.9%
その他地域	売上高	Net Sales	1,809	1,981	3,077	2,290	2,503
Other Areas	構成比	Composition	0.4%	0.4%	0.7%	0.5%	0.4%
	前年比	Year-over-Year	(48.7%)	9.5%	55.3%	(25.6%)	9.3%
海外売上高合計		Overseas Total	146,839	179,381	156,533	205,716	261,774
海外売上高比率		Overseas Ratio	36.3%	39.3%	35.5%	40.5%	45.9%

※2011年3月期、2012年3月期、2013年3月期及び2014年3月期の地域別売上高は比較を可能とするため記載しており未監査の数字です。

※Sales by Region results for FY2010, FY2011, FY2012 and FY2013 which indicated in order to make comparison possible, was exempt from audit.

## 設備投資、減価償却費、営業キャッシュ・フロー



		10/3	11/3	12/3	13/3	14/3	15/3 予想 (Forecast)
設備投資	Capital Expenditures	15,695	20,538	20,370	25,506	20,713	25,497
前年比	Year-over-Year	(54.9%)	30.9%	(0.8%)	25.2%	(18.8%)	23.1%
減価償却費	Depreciation & Amortization	24,074	22,584	21,371	21,393	21,042	21,818
前年比	Year-over-Year	(9.5%)	(6.2%)	(5.4%)	0.1%	(1.6%)	3.7%
営業キャッシュ・フロー	Operating Cash Flow	42,807	53,409	26,063	29,222	43,798	-
前年比	Year-over-Year	89.1%	23.9%	(51.2%)	12.1%	49.9%	-

### \* 事業セグメント別設備投資・減価償却費内訳 Capital Expenditure, Depreciation & Amortization by Sales Composition

事業セグメント	項目	10/3	11/3	12/3	13/3	14/3	15/3 予想 (Forecast)
懸架ばね事業 Automotive Suspension Spring Unit	設備投資 Capital Expenditures	2,305	2,498	4,159	4,778	5,067	9,210
	減価償却費 Depreciation & Amortization	5,031	4,676	4,128	4,158	4,603	5,257
シート事業 Automotive Seating Unit	設備投資 Capital Expenditures	3,312	5,744	5,330	7,245	4,132	5,556
	減価償却費 Depreciation & Amortization	5,880	4,975	4,665	4,784	4,902	4,757
精密部品事業 Precision Spring & Components Unit	設備投資 Capital Expenditures	9,161	10,763	9,487	11,016	9,741	8,470
	減価償却費 Depreciation & Amortization	11,437	11,273	10,631	10,475	9,453	9,534
産業機器ほか事業 Industry & Others	設備投資 Capital Expenditures	916	1,532	1,392	2,466	1,772	2,259
	減価償却費 Depreciation & Amortization	1,724	1,639	1,946	1,975	2,082	2,269

## 研究開発費

## Research & Development

百万円/ Million ¥

		10/3	11/3	12/3	13/3	14/3	15/3 予想 (Forecast)
研究開発費	Research & Development (Million ¥)	9,612	9,786	10,055	11,750	13,803	16,534
売上高比率	R&D per Sales Ratio	2.4%	2.1%	2.3%	2.3%	2.4%	2.9%

## 連結対象会社数

## Number of Consolidated Subsidiaries

		10/3	11/3	12/3	13/3	14/3
連結子会社：	Consolidated Subsidiaries					
国内	Domestic	14	15	16	17	17
海外	Overseas	12	12	13	14	15
計	Total	26	27	29	31	32
持分法適用会社：	Affiliated Companies					
国内	Domestic	7	6	6	5	4
海外	Overseas	3	3	2	2	5
計	Total	10	9	8	7	9

## 連結貸借対照表 Consolidated Balance Sheets

百万円/ Million ¥

資産の部	Assets	10/3	11/3	12/3	13/3	14/3
流動資産	Current Assets					
現金及び預金	Cash and Bank Deposits	36,021	53,300	59,217	57,137	62,256
受取手形及び売掛金	Notes and Accounts Receivable, Trade	88,337	77,950	101,631	109,535	126,652
たな卸資産	Inventories	30,699	31,998	33,072	35,235	37,238
繰延税金資産	Deferred Income Taxes	4,510	4,674	3,992	4,296	4,251
その他	Other Current Assets	14,220	13,424	15,171	15,773	19,880
貸倒引当金	Allowance for Doubtful Receivables	(74)	(351)	(177)	(63)	(105)
流動資産合計	Total Current Assets	173,714	180,996	212,907	221,914	250,175
固定資産	Noncurrent Assets					
有形固定資産	Property, Plant and Equipment, Net					
建物及び構築物	Buildings and Structures	44,232	41,039	40,440	42,890	46,633
機械装置及び運搬具	Machinery and Equipment	40,351	36,074	33,569	38,222	41,432
土地	Land	28,393	29,866	28,871	31,713	32,166
リース資産	Lease Assets	4,180	3,389	2,842	1,917	1,493
建設仮勘定	Construction in Progress	3,324	5,543	6,183	7,469	8,911
その他	Others	5,761	5,631	5,271	6,627	6,945
有形固定資産合計	Total Property, Plant and Equipment, Net	126,245	121,544	117,178	128,841	137,583
無形固定資産	Goodwill and Intangible Assets					
のれん	Goodwill	367	-	-	228	461
その他	Others	2,426	2,383	2,797	3,460	4,207
無形固定資産合計	Total Goodwill and Intangible Assets	2,794	2,383	2,797	3,689	4,669
投資その他の資産	Investments, Long-Term Receivables and Other Assets					
投資有価証券	Investment Securities	48,244	44,041	48,261	53,470	55,859
長期貸付金	Long-Term Loans	614	439	1,047	3,988	3,719
繰延税金資産	Deferred Income Taxes	2,055	2,319	3,206	3,316	4,095
その他	Other Investments	3,849	4,908	8,464	9,984	9,034
貸倒引当金	Allowance for Doubtful Receivables	(376)	(584)	(168)	(154)	(164)
投資その他の資産合計	Total Investments, Long-Term Receivables and Other Assets	54,387	51,123	60,812	70,604	72,544
固定資産合計	Total Noncurrent Assets	183,426	175,051	180,788	203,135	214,797
資産合計	Total Assets	357,141	356,048	393,695	425,050	464,972

連結貸借対照表

Consolidated Balance Sheets

百万円/ Million ¥

負債及び純資産の部	Liabilities and Net Assets	10/3	11/3	12/3	13/3	14/3
負債の部	Liabilities					
流動負債	Current Liabilities					
支払手形及び買掛金	Notes and Accounts Payable	94,229	91,255	77,904	69,601	77,972
電子記録債務	Electronically Recorded Obligations	-	-	29,953	25,417	28,637
短期借入金	Bank Loans	30,641	21,509	22,581	20,242	10,759
未払法人税等	Income Taxes	3,143	5,310	3,422	6,381	8,120
繰延税金負債	Deferred Income Taxes	906	1,076	768	834	878
役員賞与引当金	Allowance for Directors' Bonuses	180	190	229	260	249
設備支払手形	Equipment Notes Payable	354	536	2,089	2,584	1,464
その他	Others	23,960	24,663	26,806	34,705	38,606
流動負債合計	Total Current Liabilities	153,415	144,542	163,754	160,028	166,688
固定負債	Long-Term Liabilities					
社債	Corporate Bond	-	10,000	20,000	20,000	20,000
長期借入金	Long-Term Debt	32,586	24,454	22,421	21,715	20,254
リース債務	Lease Obligations	3,550	2,889	2,404	1,767	1,308
繰延税金負債	Deferred Income Taxes	9,419	8,118	6,845	8,277	8,464
退職給付引当金	Provision for retirement benefits	11,791	10,081	9,425	11,267	-
退職給付による負債	Net Defined Benefit Liability	-	-	-	-	15,444
役員退職慰労引当金	Provision for directors' retirement benefits	557	682	607	588	545
執行役員退職慰労引当金	Provision for officers' retirement benefits	583	667	688	663	598
持分法適用に伴う負債	Liabilities from application of equity method	91	-	-	-	208
その他	Others	611	868	807	958	1,419
固定負債合計	Total Long-Term Liabilities	59,193	57,761	63,201	65,238	68,243
負債合計	Total Liabilities	212,608	202,303	226,956	225,266	234,932
純資産の部	Net Assets					
株主資本	Stockholders' Equity					
資本金	Common Stock	17,009	17,009	17,009	17,009	17,009
資本剰余金	Additional Paid-in Capital	17,295	17,523	17,900	19,308	19,308
利益剰余金	Retained Earnings	97,962	114,642	127,904	144,436	163,920
自己株式	Treasury Stock	(4,742)	(6,755)	(5,345)	(794)	(796)
株主資本合計	Total Stockholders' Equity	127,526	142,420	157,469	179,959	199,441
その他の包括利益累計額	Accumulated Other Comprehensive Income(Loss)					
その他有価証券評価差額金	Unrealized Gain or Loss on Available-for-Sale Securities	14,673	12,208	13,413	16,533	16,740
繰延ヘッジ損益	Deferred Gain or Loss on Hedges	(4)	(1)	-	-	-
為替換算調整勘定	Cumulative Translation Adjustments	(7,952)	(11,823)	(15,971)	(6,492)	4,782
退職給付に係る調整累計額	Remeasurements Of Defined Benefit Plans	-	-	-	-	(2,695)
その他の包括利益累計額合計	Total Accumulated other comprehensive income(Loss)	6,716	383	(2,557)	10,040	18,828
少数株主持分	Minority Interests	10,290	10,940	11,827	9,782	11,770
純資産合計	Total Net Assets	144,533	153,744	166,739	199,783	230,040
負債及び純資産合計	Total Liabilities and Net Assets	357,141	356,048	393,695	425,050	464,972

# 連結損益計算書

# Consolidated Income Statements

百万円/ Million ¥

		10/3	11/3	12/3	13/3	14/3
売上高	Net Sales	404,143	456,198	440,752	507,985	569,711
売上原価	Cost of Sales	353,303	389,142	384,643	441,316	492,603
売上総利益	Gross Profit	<b>50,839</b>	<b>67,056</b>	<b>56,109</b>	<b>66,668</b>	<b>77,107</b>
販売費及び一般管理費	Selling General and Administrative Expenses	32,053	34,298	33,616	36,648	39,627
営業利益	Operating Income	<b>18,785</b>	<b>32,757</b>	<b>22,493</b>	<b>30,020</b>	<b>37,480</b>
営業外収益	Non-Operating Income	<b>3,638</b>	<b>4,658</b>	<b>4,294</b>	<b>7,130</b>	<b>6,138</b>
受取利息及び配当金	Interest Income and Dividends Income	596	914	1,599	1,424	1,741
持分法による投資利益	Investment Profit on Equity Method	882	1,481	865	336	355
不動産賃貸料	Real Estate Rental Income	909	880	833	705	639
屑売却代	Waste and Scrap Sale Income	42	—	—	—	—
その他	Others	1,207	1,381	996	4,664	3,402
営業外費用	Non-Operating Expenses	<b>4,792</b>	<b>4,007</b>	<b>2,903</b>	<b>2,243</b>	<b>2,182</b>
支払利息	Interest Expense	1,316	960	887	777	538
固定資産除却損	Loss on Disposal of Fixed Assets	621	475	317	272	629
その他	Others	2,854	2,572	1,699	1,193	1,014
経常利益	Ordinary Income	<b>17,631</b>	<b>33,407</b>	<b>23,884</b>	<b>34,907</b>	<b>41,436</b>
特別利益	Extraordinary Gains	<b>309</b>	<b>192</b>	<b>861</b>	<b>877</b>	<b>79</b>
固定資産売却益	Gains on Sales of Fixed Assets	130	—	99	199	—
投資有価証券売却益	Gains on Sales of Investments in Securities	22	33	523	—	—
その他	Others	156	158	238	678	79
特別損失	Extraordinary Losses	<b>2,617</b>	<b>2,651</b>	<b>945</b>	<b>3,083</b>	<b>1,184</b>
減損損失	Impairment Loss on Fixed Assets	1,058	19	350	2,309	55
その他	Others	1,558	2,632	595	773	1,128
税金等調整前当期純利益	Income before Taxes and Minority Interest Income	<b>15,323</b>	<b>30,948</b>	<b>23,799</b>	<b>32,701</b>	<b>40,331</b>
法人税等	Income Taxes	4,422	9,274	6,328	10,769	15,249
法人税等調整額	Deferred Taxes	(447)	123	(731)	211	(1,270)
少数株主利益	Minority Interest Income	1,059	2,129	1,460	1,385	1,674
当期純利益	Net Income	<b>10,290</b>	<b>19,420</b>	<b>16,741</b>	<b>20,333</b>	<b>24,677</b>

連結キャッシュ・フロー計算書 Consolidated Cash Flow Statements

百万円/ Million ¥

		10/3	11/3	12/3	13/3	14/3
営業活動によるキャッシュ・フロー	Operating Activities					
税金等調整前当期純利益	Net Income before Income Taxes and Minority Interests	15,323	30,948	23,799	32,701	40,331
減価償却費	Depreciation & Amortization	24,074	22,584	21,371	21,393	21,042
減損損失	Impairment Loss on Fixed Assets	1,058	19	350	2,309	55
退職給付引当金増減額	Increase (Decrease) in Retirement Benefits	(1,679)	(1,675)	(503)	175	(557)
受取利息及び受取配当金	Interest and Dividends Received	(596)	(914)	(1,599)	(1,424)	(1,741)
支払利息	Interest Expenses	1,316	960	887	777	538
為替差損益	Exchange Profit or Loss	493	513	304	(872)	(720)
持分法による投資利益	Investment Profit on Equity Method	(882)	(1,481)	(865)	(336)	(355)
有形固定資産除売却損益	(Gain) Loss on Property, Plant and Equipment	568	476	250	44	1,050
投資有価証券売却損益	(Gain) Loss on Sales of Short-Term Investments and Investment Securities	(14)	(33)	(503)	-	130
売上債権の増減額	(Increase) Decrease in Notes and Accounts Receivable	(26,519)	10,614	(25,111)	824	(12,318)
たな卸資産の増加額	(Increase) Decrease in Inventories	4,760	(2,038)	(1,380)	1,995	278
仕入債務の増減額	Increase (Decrease) in Notes and Accounts Payable	24,494	(3,124)	17,607	(22,843)	6,777
その他	Others	707	2,484	(2,441)	1,415	1,036
小計	Subtotal	43,107	59,333	32,167	36,162	55,546
利息及び配当金の受取額	Interest and Dividends Received in Cash	1,262	1,710	3,105	2,119	2,705
利息の支払額	Interest Paid	(1,306)	(955)	(871)	(795)	(572)
法人税等の支払額又は還付額(支払額)	Income taxes (paid) refund	(255)	(7,032)	(8,338)	(8,263)	(13,881)
営業活動によるキャッシュ・フロー	Net Cash Provided by (Used In) Operating Activities	42,807	53,056	26,063	29,222	43,798



# 連結キャッシュ・フロー計算書 Consolidated Cash Flow Statements

百万円/ Million ¥

		10/3	11/3	12/3	13/3	14/3
投資活動によるキャッシュ・フロー	Investing Activities					
定期預金の増減額	(Increase) Decrease in Time Deposits	107	327	(99)	336	(120)
有形固定資産の取得による支出	Capital Expenditures	(16,321)	(18,616)	(19,164)	(23,461)	(19,294)
有形固定資産の売却による収入	Proceeds from Sales of Property, Plant and Equipment	195	152	774	579	1,118
無形固定資産の増減額	(Increase) Decrease in Intangible Fixed Assets	(524)	(719)	(944)	(1,082)	(546)
投資有価証券の増減額	(Increase) Decrease in Investments in Securities	(857)	(46)	(8,174)	(2,561)	(3,922)
貸付金の増減額	(Increase) Decrease in Loans Receivable	(530)	266	(195)	(2,984)	(5,004)
その他	Others	153	(1,390)	673	45	(145)
投資活動によるキャッシュ・フロー	Net Cash Used in Investing Activities	(17,777)	(20,025)	(27,130)	(29,129)	(27,914)
財務活動によるキャッシュ・フロー	Financing Activities					
短期借入金の増減額	Increase (Decrease) in Short-Term Debt	(12,366)	(6,001)	920	(4,538)	(4,970)
長期借入金の増減額	Increase (Decrease) in Long-Term Debt	(7,637)	(10,241)	(2,064)	(3,807)	(5,425)
社債・CPの発行による収入	Proceeds from issuance of corporate bond and commercial papers	9,000	22,000	25,000	28,000	40,000
社債・CPの償還による支出	Redemption of corporate bond and commercial papers	(9,000)	(12,000)	(12,000)	(24,000)	(40,000)
自己株式取得による支出	Treasury Stock	(91)	(2,661)	(9)	(1)	(2)
リース債務の返済による支出	Repayment of lease obligation	(555)	(820)	(642)	(1,581)	(777)
配当金の支払額	Dividends Paid	(1,670)	(3,297)	(3,527)	(3,832)	(4,372)
少数株主への配当金の支払額	Dividends Paid to Minority Interests	(150)	(186)	(298)	(701)	(651)
その他	Others	6	(122)	1,967	151	-
財務活動によるキャッシュ・フロー	Net Cash Provided by (Used In) Financing Activities	(22,465)	(13,330)	9,347	(10,311)	(16,200)
現金及び現金同等物に係る換算差額	Effect of Exchange Rate Changes on Cash and Equivalents	549	(2,256)	(1,861)	4,153	3,560
現金及び現金同等物の増減額	Net Increase (Decrease) in Cash and Cash Equivalents	3,113	17,442	6,418	(6,064)	3,243
現金及び現金同等物の期首残高	Cash and Cash Equivalents at Beginning of Year	32,253	35,379	52,934	58,773	57,009
新規連結による現金及び現金同等物増加額	Increase in Cash and Cash Equivalents Accompanying Consolidation	99	-	-	4,300	1,740
連結子会社の決算期変更に伴う現金及び現金同等物の増減額	Increase (Decrease) in cash and cash equivalents resulting from changes in fiscal year end of consolidated subsidiaries	(86)	112	(579)	-	-
現金及び現金同等物の期末残高	Cash and Cash Equivalents at End of Year	35,379	52,934	58,773	57,009	61,993