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NHK SPRING CO.,LTD.

November 12, 2025

Company Name: NHK Spring Co., Ltd.

Securities Code: 5991 (TSE Prime Market)

NHK SPRING Decides to Invest in India to Expand Its Motor Core Business

NHK SPRING CO., LTD. (Head office: Yokohama, Japan; President and COO: Kazuhisa Uemura; “the Company”) hereby announces that it has decided to develop a system for producing motor cores at its production site in India.

1. Background of the Investment

It is forecasted that the demand for automotive electrification will increase every year in India, and the demand for motor cores used in motors is also expected to grow proportionally to this increase. Therefore, the Company has decided to renovate its existing plant to establish a new motor core production facility in India. It aims to expand the sales and further improve the profitability of the precision component business by strengthening its global production system.

2. Details of the Investment

The Company will invest approximately 1.5 billion yen to renovate the plant and transfer equipment mainly for a stamping line.

It plans to make an additional investment of approximately 5 billion yen in the future to extend the building and deploy additional equipment.

Through these investments, the Company aims to achieve net sales of over 30 billion yen for its motor core business globally in fiscal 2030.

3. Overview

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| (1) Production site: | NHK Automotive Components India Private Limited |
| (2) Location: | Chhatrapati Sambhajanagar (formerly Aurangabad),
Maharashtra, the Republic of India |
| (3) Investment amount: | Approximately 1.5 billion yen
(Total amount to be invested by 2030, including future investments, is
expected to be approximately 10 billion yen) |
| (4) Production item: | Motor cores |
| (5) Renovation completion
scheduled: | July 2026 |

【Contact for inquiries regarding this announcement】

NHK Spring Co., Ltd. Corporate Communications Dept. Corporate Planning & Control Division
Tel. +(81)- 45-786-7513